

AN IMG COMPANY

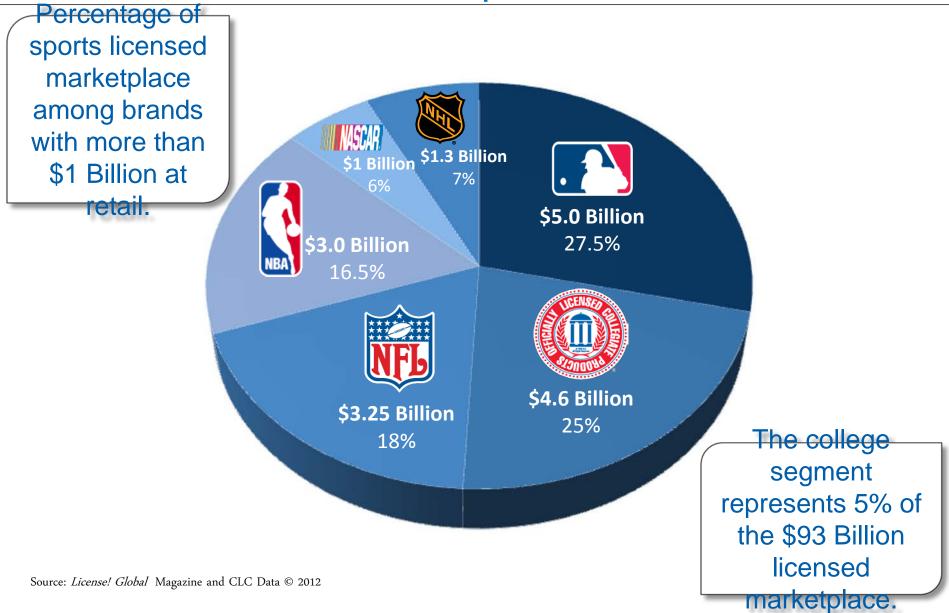
BYU Copyright Symposium BYU

October 21, 2015

The Licensing Industry



Licensed Product Marketplace



The Real Competition







The Collegiate Licensing Company

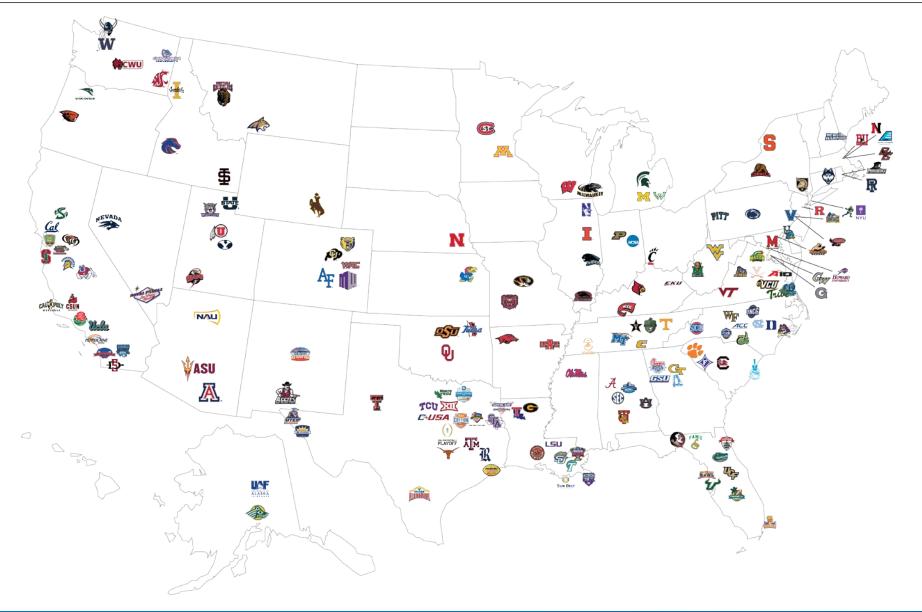




History

- Based in Atlanta. Field offices in Arizona, Montana, Pittsburgh, and Utah.
- CLC has championed growth in collegiate retail sales from \$250 million in 1981 to more than \$4 billion today.
- CLC represents approximately 200 collegiate properties representing approximately 80% of the retail market.
- CLC staff consists of 90 full-time licensing professionals united under the common goal of providing unparalleled customer service and creative licensing solutions to a unique and diverse base of clients.
- Acquired by IMG in May 2007.
- IMG acquired by William Morris Endeavor in 2013.

CLC Partner Institutions



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What is a Trademark?

A **trademark** includes any word, name, symbol, or device, or any combination, used, or intended to be used, in commerce to identify and distinguish the goods of one manufacturer or seller from goods manufactured or sold by others, and to indicate the source of the goods. In short, a trademark is a source-identifier – and ultimately a brand name.





Core Competencies



Brand Protection: Protect institution trademarks through licensing policies and procedures, marketplace enforcement, and legal advice and action.





Brand Management: Administer licensing process, including application process, contract execution, artwork and product/design approvals, compliance, and renewal process. Collect royalties and ensure accurate and timely reporting by licensees.

Brand Development: Promote the sale of client institution merchandise by leveraging CLC and client resources and relationships. Expand the base of licensees and retailers.

Brand Protection

- Enforcement
 - Cease and Desist
 - Hot Market Enforcement
 - CAPS
 - Hologram Program
- Contract Compliance
- Audit
- Trademark Registration and Maintenance
- Contract Negotiation

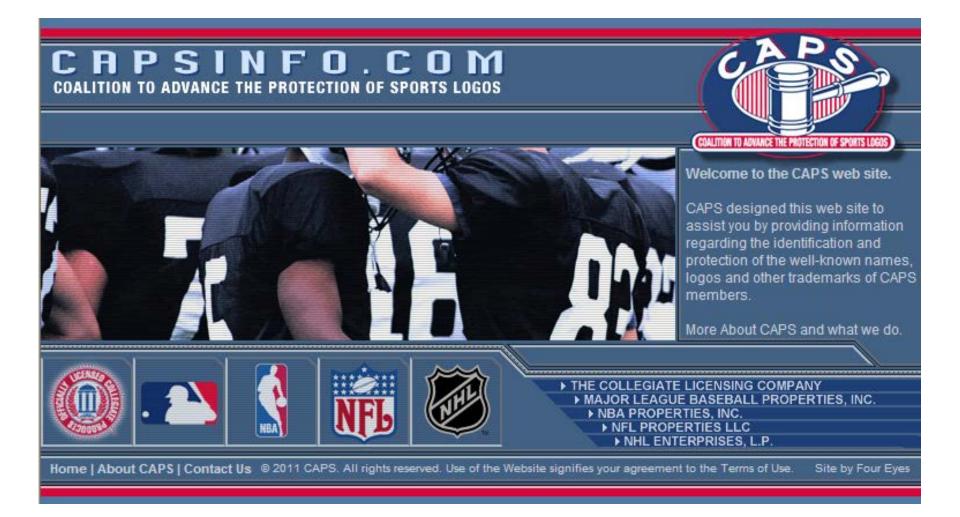
Cease and Desist

- Stop infringing use of marks, and when appropriate, collect damages
- Resolve hundreds of infringements through demand letters each year.
 In 2014, CLC resolved almost 600 matters.
- Submit thousands of online takedowns for products sold on Amazon, Etsy, eBay, social media, and other marketplaces.
 - Online marketplace has exploded. In 2011, CLC addressed approximately 1,750 listings. In 2014, over 10,000. From January 2015-September 2015, CLC submitted 487 takedowns for BYU alone.
- Database ensure prompt resolution of most matters and documentation history of each issue
- Resolve matters short of litigation; notice provided for all CLCrepresented schools

Hot Market Enforcement

- Conduct enforcement at approximately 100 events each year, including NCAA Championships, BCS National Championship Game, bowl games, conference championships, regular season games
- Established relationships with law enforcement officials around the United States
- Approximately 10,000 15,000 pieces of unlicensed merchandise seized/voluntarily surrendered each year





- Coalition established in 1992 with MLB, NBA, NFL and NHL to pool resources and knowledge to effectively deter the sale of infringing sports merchandise
- In 2014 alone, CAPS removed over 22,000 products found online through their cease and desist letters
- Since inception, more than 11 million pieces valued at almost \$410 million of infringing sports merchandise has been seized by law enforcement or voluntarily surrendered to properties and private investigators

Hologram Program





Contract Compliance

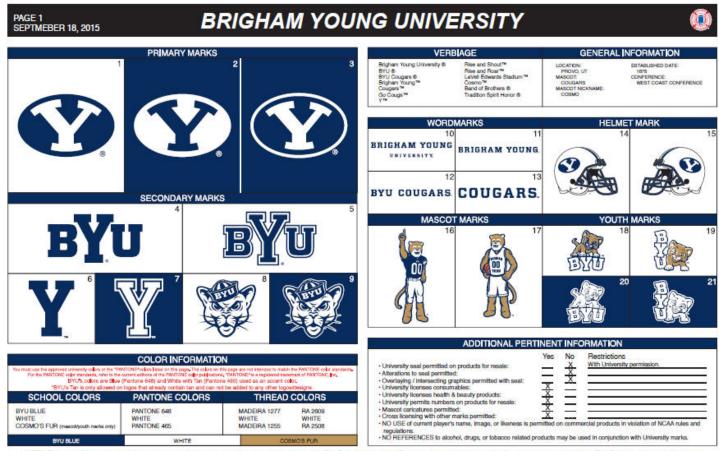
- Focused on resolving breaches of the license agreement, and when appropriate, collecting lost royalties and damages, and having objectionable product pulled from the market
- On average, CLC resolves between 400-500 contract compliance issues each year, with collections averaging \$200,000
- Database used to evaluate licensees when their license agreements are up for renewal

- Third party auditing firm conducts approximately 125 audits each year
- Collections average approximately \$2,000,000 per year, including royalties, damages, and audit costs
- Legal assists with administrative functions of audit program and resolution of complex audit issues

Trademark Registration and Maintenance

- Documents filed to maintain federal registrations
- Official Gazette publishes applied for marks used to try to identify if a potentially conflicting mark has been published for opposition
- U.S. Customs recordations
- State registrations
- Track registrations and recordations to ensure maintenance documents filed in a timely manner
- Trademark portfolio recommendations

Trademark Registration and Maintenance



NOTE: The marks Brigham Young University are controlled under a licensing program administered by The Collegiate Licensing Company. Any use of these marks will require written approval from The Collegiate Licensing Company.

In addition to the Indicia shown above, any Indicia adopted hereafter and used or approved for use by BRIGHAM YOUNG UNIVERSITY shall be deemed to be additions to the Indicia as though shown above and shall be subject to the terms and conditions of the Agreement.

The Royal Collection



Brand Management

- Management of the licensing process from application to contract to compliance
- Drafting and negotiation of agreements, including license, and promotional/premium agreements
- Form license used for majority of licensees
- Maintain consistency with protective contract terms

Brand Development - Marketing Platforms



Student-Athlete Litigation

•Lawsuits against CLC, the NCAA and Electronic Arts

Antitrust and Right of Publicity issues

•O'Bannon – 9th Circuit Decision

"The NCAA is not above the antitrust laws, and courts cannot and must not shy away from requiring the NCAA to play by the Sherman Act's rules. In this case, the NCAA's rules have been more restrictive than necessary to maintain its tradition of amateurism in support of the college sports market. The Rule of Reason requires that the NCAA permit its schools to provide up to the cost of attendance to their student athletes. It does not require more."

LOGO GUIDELINES 2011





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